



# Havering

L O N D O N   B O R O U G H

## HEALTH & WELLBEING BOARD AGENDA

<b>1.00 pm</b>	<b>Wednesday, 25 November 2020</b>	<b>Virtual Meeting</b>
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Members: 16, Quorum: 6

### **BOARD MEMBERS:**

Elected Members: Cllr Robert Benham  
Cllr Jason Frost (Chairman)  
Cllr Damian White  
Cllr Nisha Patel

Officers of the Council: Andrew Blake-Herbert, Chief Executive  
Barbara Nicholls, Director of Adult Services  
Mark Ansell, Interim Director of Public Health

Havering Clinical Commissioning Group: Dr Atul Aggarwal, Chair, Havering Clinical  
Commissioning Group (CCG)  
Ceri Jacob, BHR CCG

Other Organisations: Anne-Marie Dean, Healthwatch Havering  
Jacqui Van Rossum, NELFT  
Fiona Peskett, BHRUT

**For information about the meeting please contact:**  
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**[luke.phimister@onesource.co.uk](mailto:luke.phimister@onesource.co.uk)**

## **What is the Health and Wellbeing Board?**

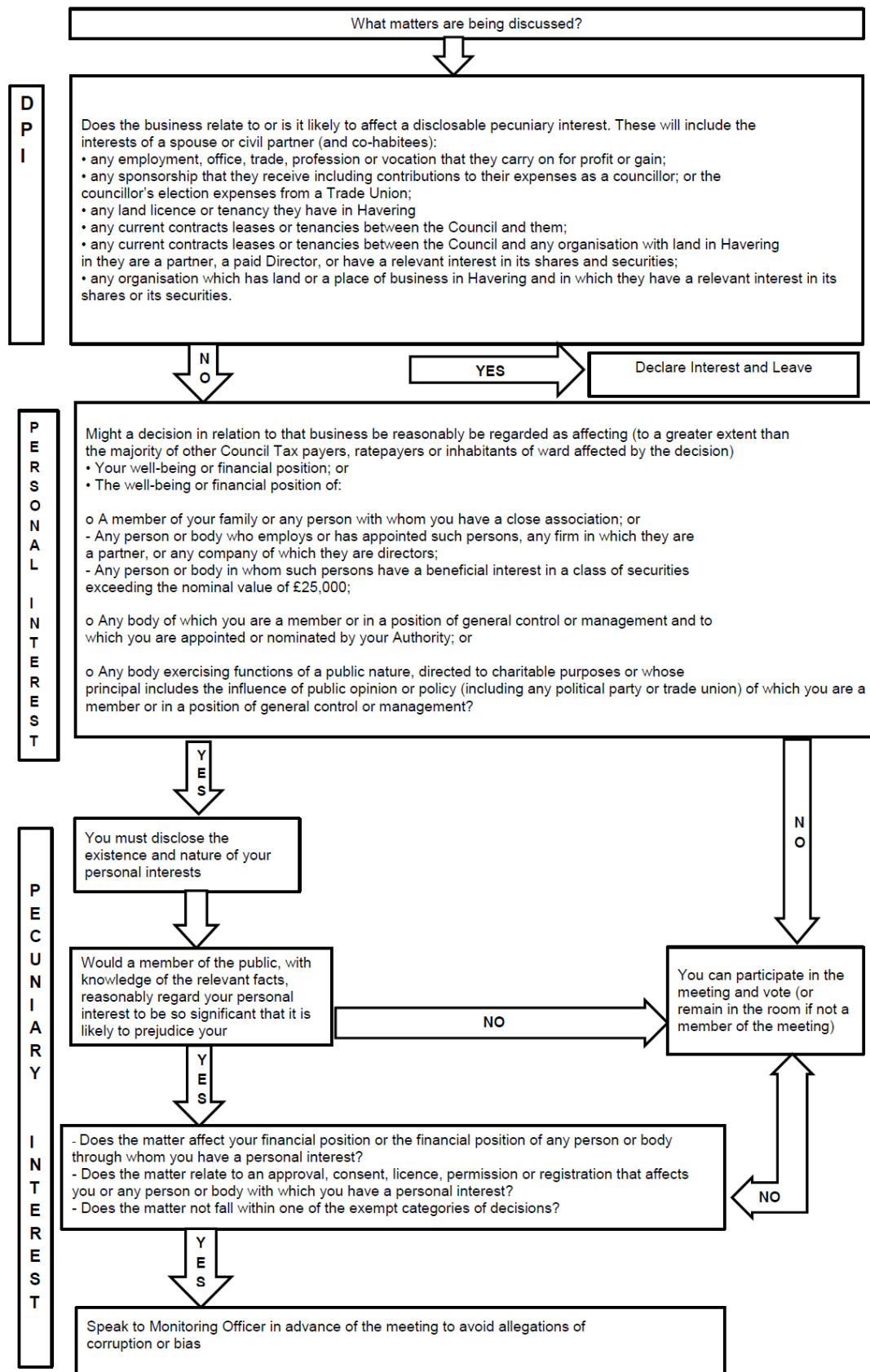
Havering's Health and Wellbeing Board (HWB) is a Committee of the Council on which both the Council and local NHS and other bodies are represented. The Board works towards ensuring people in Havering have services of the highest quality which promote their health and wellbeing and to narrow inequalities and improve outcomes for local residents. It will achieve this by coordinating the local NHS, social care, children's services and public health to develop greater integrated working to make the best use of resources collectively available.

## **What does the Health and Wellbeing Board do?**

As of April 2013, Havering's HWB is responsible for the following key functions:

- Championing the local vision for health improvement, prevention / early intervention, integration and system reform
- Tackling health inequalities
- Using the Joint Strategic Needs Assessment (JSNA) and other evidence to determine priorities
- Developing a Joint Health and Wellbeing Strategy (JHWS)
- Ensuring patients, service users and the public are engaged in improving health and wellbeing
- Monitoring the impact of its work on the local community by considering annual reports and performance information

## DECLARING INTERESTS FLOWCHART – QUESTIONS TO ASK YOURSELF



## **AGENDA ITEMS**

### **1 CHAIRMAN'S ANNOUNCEMENTS**

The Chairman will announce details of the arrangements in case of fire or other events that might require the meeting room or building's evacuation.

### **2 APOLOGIES FOR ABSENCE**

(If any) – receive

### **3 DISCLOSURE OF INTERESTS**

Members are invited to disclose any interest in any of the items on the agenda at this point of the meeting.

*Members may still disclose any interest in any item at any time prior to the consideration of the matter.*

### **4 MINUTES** (Pages 1 - 4)

To approve as a correct record the minutes of the Committee held on 21<sup>st</sup> October 2020 and to authorise the Chairman to sign them.

### **5 UPDATE ON COVID-19**

To be presented verbally.

### **6 DEVELOPMENT OF HOUSING STRATEGY** (Pages 5 - 10)

Report attached.

### **7 ANY OTHER BUSINESS**

### **8 DATE OF NEXT MEETING**

The next meeting of the Board is due to be held virtually on 27<sup>th</sup> January 2021 at 1pm.

**MINUTES OF A MEETING OF THE  
HEALTH & WELLBEING BOARD  
Virtual Meeting  
21 October 2020 (1.00 - 2.30 pm)**

**Present:**

**Elected Members:** Councillors Robert Benham, Jason Frost (Chairman), Damian White and Nisha Patel

**Officers of the Council:** Barbara Nicholls (Director of Adult Services), Mark Ansell (Interim Director of Public Health) and Chris Smart (Regeneration, Policy & Planning), Patrick Odling-Smee (Director of Housing Services)

**Havering Clinical Commissioning Group:** Dr Maurice Sanomi, Steve Rubery

**Healthwatch Havering:** Anne-Marie Dean (Healthwatch Havering) and Fiona Peskett (BHRUT)

**Also Present:**

Carol White, NELFT  
Paul Rose, Havering Compact  
Fiona Peskett, BHRUT  
Luke Phimister, Clerk of the Board  
Joseph Lindo  
Alison Blair

All decisions were taken with no votes against.

**10 CHAIRMAN'S ANNOUNCEMENTS**

The Chairman introduced the meeting and confirmed this was being held via Zoom due to the current Covid-19 restrictions.

**11 APOLOGIES FOR ABSENCE**

Apologies were received for the absence of Paul Walker, Elaine Greenway, Andrew Blake-Herbert and Dr Atul Aggarwal.

**12 DISCLOSURE OF INTERESTS**

There were no disclosures of interest.

**13 MINUTES**

The minutes of the meeting of the Committee held on 23 September 2020 were agreed as a correct record and, due to COVID-19, will be signed by the Chairman at a later date.

**14 MATTERS ARISING**

Members noted that access to testing in primary care was made available to professionals and their families that are symptomatic. The high risk recommendation raised in relation to housing had been implemented. Access to flu vaccinations was not satisfactory as the supply could not meet the demand. The Board were updated that Communications had released a video and a number of social media posts that had been well received.

**15 THE FUTURE OF HEALTH AND CARE FOR NORTH EAST LONDON**

The report presented to the Board updated members on the position of the merging of the 7 London CCGs which would take place on April 2021, this decision was taken to increase effectiveness of integrated care by removing some boundaries at local level. Members noted that 95% of Havering GPs voted in favour of the merging of the CCGs and a formal submission was made to NHS England. The Board noted a 3 year commitment to support primary care infrastructure had been implemented with 80% dealt with at lower levels. Members of the Board noted that the current structure would be used rather the replicating or duplicating processes.

The Board noted the report.

**16 HEALTHWATCH HAVERING ANNUAL REPORT**

Healthwatch Havering presented their annual report to the Board and thanked all partners and residents. Members understood that the Healthwatch twitter paid had gained a following but had no specific target amount of followers that was being aimed for. It was noted that in 1 quarter there had been 39 complaints which mainly related to access to GPs and dentists and it was reported that 4 out of 27 dentists in Havering offered NHS care during COVID. The Board were pleased to note there had been 150 new subscribers to the Friends Network.

The Board noted the report.

**17 CORONAVIRUS UPDATE**

The Board were given a verbal update on the COVID-19 figures in Havering. It was reported that as at the time of the meeting there was a rolling rate of 116 cases with a R number of 1.1-1.4 and a growth rate of 2-5% per day, which was increasing in line with London but still below the national average (which had been skewed due to the high number of cases in North England). Members noted that most cases were in the age range of 15-29 but mainly those working. The Board expected the number of hospital admission to continue to increase due to the lag between admissions and

cases. The Board were saddened to hear the COVID deaths had started to increase.

18 **ANY OTHER BUSINESS**

There was no other business.

19 **DATE OF NEXT MEETING**

The next meeting of the Board would be held on Wednesday 25 November at 1.00 pm.

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**Chairman**

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## HEALTH & WELLBEING BOARD

<b>Subject Heading:</b>	Housing Strategy
<b>Board Lead:</b>	Patrick Odling-Smee
<b>Report Author and contact details:</b>	Gill Butler, Head of Housing Strategy and Service Development

The subject matter of this report deals with the following themes of the Health and Wellbeing Strategy

<input checked="" type="checkbox"/>	<p>The wider determinants of health</p> <ul style="list-style-type: none"> <li>• Increase employment of people with health problems or disabilities</li> <li>• Develop the Council and NHS Trusts as anchor institutions that consciously seek to maximise the health and wellbeing benefit to residents of everything they do.</li> <li>• <b>Prevent homelessness and minimise the harm caused to those affected, particularly rough sleepers and consequent impacts on the health and social care system.</b></li> </ul>										
<input type="checkbox"/>	<p>Lifestyles and behaviours</p> <ul style="list-style-type: none"> <li>• The prevention of obesity</li> <li>• Further reduce the prevalence of smoking across the borough and particularly in disadvantaged communities and by vulnerable groups</li> <li>• Strengthen early years providers, schools and colleges as health improving settings</li> </ul>										
<input checked="" type="checkbox"/>	<p>The communities and places we live in</p> <ul style="list-style-type: none"> <li>• <b>Realising the benefits of regeneration for the health of local residents and the health and social care services available to them</b></li> <li>• Targeted multidisciplinary working with people who, because of their life experiences, currently make frequent contact with a range of statutory services that are unable to fully resolve their underlying problem.</li> </ul>										
<input checked="" type="checkbox"/>	<p>Local health and social care services</p> <ul style="list-style-type: none"> <li>• <b>Development of integrated health, housing and social care services at locality level.</b></li> </ul>										
<input type="checkbox"/>	<p>BHR Integrated Care Partnership Board Transformation Board</p> <table border="0"> <tr> <td>• Older people and frailty and end of life</td><td>Cancer</td></tr> <tr> <td>• Long term conditions</td><td>Primary Care</td></tr> <tr> <td>• Children and young people</td><td>Accident and Emergency Delivery Board</td></tr> <tr> <td>• Mental health</td><td>Transforming Care Programme Board</td></tr> <tr> <td>• Planned Care</td><td></td></tr> </table>	• Older people and frailty and end of life	Cancer	• Long term conditions	Primary Care	• Children and young people	Accident and Emergency Delivery Board	• Mental health	Transforming Care Programme Board	• Planned Care	
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• Mental health	Transforming Care Programme Board										
• Planned Care											

## SUMMARY

The Council remains committed to doing everything we can to tackle the 'Housing Crisis' both in providing those much needed new affordable homes for local people in Havering and supporting vulnerable members of society to have a home that they can be proud to live in.

*"Whether you live in a council home, rent privately, or own your own home, we understand people deserve to live in a place that they love."*

Cllr Damian White, Leader of Havering Council

Current Housing Strategy covered a successful period of delivering valuable services to our residents, but now we need a new one to take into account the ever-changing environment.

Havering, like many local authorities, faces huge challenges not only in housing but also in social care, health and other public services. Councils' are under vast pressure to deliver excellent services at a time of increasing demand and financial restriction. This challenge is ever more demanding when we take into account the potential impact on the Council from the covid-19 pandemic!

However building new homes remains a high priority to meet the needs of our fast growing population in Havering. The Council is taking a pro-active approach to housing delivery, as it recognises the importance of ensuring that there is the necessary provision of genuinely affordable homes for local people.

We are doing this by working with partners to build new homes, with an ambitious 12 estates regeneration programme across existing Council estates to revitalise Havering's Housing and investing in building new communities.

Alongside our existing ambitious regeneration plans for Havering, we will set out our vision for those living in Council managed new and existing homes within the borough, and how we will work with local residents to shape sustainable communities, future proofing for the next five years.

## RECOMMENDATIONS

We are proposing that Havering Council deliver a new Housing Strategy to set out the strategic aims of Housing for the 5-year period 2021–26. This strategy will form part of a joined up, strategic approach to tackling the housing challenges for all residents of Havering.

**It is recommended that a facilitated discussion on the development of a housing strategy takes place with the Health and Wellbeing Board (HWB) members, so that they can have meaningful input into the vision and draft objectives of the proposed Housing Strategy.**

## REPORT DETAIL

### **Our approach to developing a Housing Strategy**

The Housing Strategy will define what 'affordable' housing actually means in a Havering context, based on: legislation, national and local government guidance and best practice, local and national demographic information and Strategic Housing Market Assessment, Housing Needs Assessment, as well as changes to the planning regulations, and the review of the Local havering plan and the GLA – revised London plan.

The Housing Strategy will set out our proposed solutions to what type of housing is needed in our borough and how new housing relates to infrastructure planning and 'place-making', so making that crucial link with Social Care, Health care, Education and Employment, mental health and wellbeing of those living in our homes.

As a social landlord, Housing Services has a distinct responsibility to those living in Council managed homes. So Housing Services needs to focus on preserving and enhancing the borough's valuable assets i.e. existing Council homes, but we also care about those living in our homes and their aspirations for the future.

We have just completed an extensive stock investment survey and will be developing an Asset Management Strategy that will sit alongside the Housing Strategy and inform residents about our programmes to invest in managing and maintaining Council homes over the coming years.

Other Housing documents will also contribute to delivery of the commitments contained within the new Housing Strategy, so a Supported Housing Strategy, and our new Prevention of Homelessness and Rough Sleeping Strategy, will be key to achieving that holistic approach to Housing in Havering.

In order to produce a corporately owned document, it is important that the strategy be developed in conjunction with wider Council partners including:

- **Public Health** – including: *Promotion of health and wellbeing, responses to covid-19.*
- **Adult Services** – including: *Older people, people with learning difficulties, mental health, physical difficulties and adult Safeguarding.*
- **Children's Services** – including: *Education, inclusion & support, Youth Services, early help & Children's Centres, care leavers, employment and children's Safeguarding.*
- *Digital inclusion, customer engagement.*
- *Environmental strategy.*

The Cabinet Member for Housing has indicated that the strategy should focus on four key priorities, or objectives, that will seek to enhance the lives of all our residents and drive our service delivery in Housing Services. Each objective will centre on delivery through one, (or more), of our four Housing Services Departments: Property Services, (including Regeneration), Housing Management, Housing Demand, and Supported Housing.

We would welcome discussion on whether these objectives are the right ones to steer this important strategy and if there are any further objectives that should be considered?

- *Deliver genuinely affordable homes through high quality, new building for local people, and the regeneration of existing Council housing.*
- *Make best use of new and existing homes, ensuring Council residents have a safe, secure and well-maintained home and community to live in.*
- *Prevent homelessness and end rough sleeping in the borough by supporting those at risk of being homeless to improve their opportunity to find a settled home and championing early intervention. (This links directly to the Prevention of Homelessness Strategy 2020-2025)*
- *Supporting residents with a vulnerability by helping with housing related health and wellbeing initiatives.*

## IMPLICATIONS AND RISKS

As part of the project delivery plan, we will be maintaining a risk register. At present the main risks identified are:

- Changes in National legislation and e.g. Social Housing White Paper and changes to the planning system (Planning White Paper 2020) – which may lead to revisions to the ‘standard method’ for calculating the housing need minimum target for a local planning authority.
- Housing Strategy being defined solely in terms of building homes – Regeneration is an important part of the strategy in creation of sustainable communities.
- Lack of potential buy-in from private sector landlords and/or Housing Associations.
- Emphasis on linking to Havering residents’ health and wellbeing as a way to support vulnerable residents living in our Council managed homes.

## BACKGROUND PAPERS

### Draft project delivery plan timetable

The Housing Strategy and Service Development team is leading on the research and development of the new Housing Strategy and have proposed a project delivery plan based on five key stages, (the sixth being implementation), as below.

Council tenants and leaseholders and other stakeholders will play a key role in feeding back their opinions throughout the development of the strategy. Although we have proposed formal resident consultation on the strategy vision and draft objectives takes



place from December 2020 – February 2021, we have already commenced informal consultation with residents and stakeholders. We will be keeping stakeholders updated at each stage as to progress with strategy development against the milestones of the project plan.

<b>Stage 1 - Evidence base development</b>	<b>Stage 2 - Scoping document</b>	<b>Stage 3 - Stakeholder Engagement &amp; Strategy development</b>	<b>Stage 4 - Strategy final drafting</b>	<b>Stage 5 - Cabinet Approval Process</b>	<b>Stage 6 - Implementation and monitoring</b>
2 weeks period / 26 Oct.2020 – 8 Nov. 2020	2 week period / 9 – 22 Nov. 2020	12 week period / 30 Nov. 2020 – 21 Feb. 2021	4 week period / 22 Feb. 2021 – 21 March 2021	10 week period / 22 March 2021 – 30 May 2021	June 2021 – ongoing
Including benchmarking, ONS data, locally held data (e.g. This is Havering report).	Including: Project Plan, Project Tasks to Senior Mgt and Member for Housing.	Including: AD and staff Workshops, Public Consultation, Stakeholder Meetings.	Including reconciling outcomes of Stakeholder Engagement with Lead Member's vision.	Including: Theme Board and Lead Member Final Briefings.	Including: monitoring of the action plan/ 'SMART' actions. Reporting and annual reviews.

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